

# Budget Book



**2021 - 2022**



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# Projected Gross Expenditure, Income and Net Expenditure 2021/22

	Gross Expenditure	Specific Grants	Other Income	Projected Net Expenditure
Services	£'000	£'000	£'000	£'000
Adults	204,627	(18,773)	(29,321)	156,533
Children and Families	448,955	(320,069)	(2,316)	126,570
Economy Environment & Infrastructure	97,349	(3,385)	(18,076)	75,888
Community Safety	25,850	(5,385)	(456)	20,009
Corporate Resources	41,958	(87)	(7,280)	34,591
Prevention & Wellbeing	36,001	(149)	(286)	35,566
Technical and Countywide	37,336	-	(3,485)	33,851
<b>TOTAL NET EXPENDITURE</b>	<b>892,076</b>	<b>(347,848)</b>	<b>(61,220)</b>	<b>483,008</b>

## Less:

Top Up Grant	54,236
Business Rates Income	23,254
Revenue Support Grant	8,220
Social Care Grant	15,788
New Homes Bonus	1,912
Improved Better Care Fund	19,436
Other Non Ring Fenced Grants	6,119
Collection Fund Deficit	(815)
Reserve Contributions	822
Public Health Grant	24,767
<b>TOTAL NET EXPENDITURE TO BE MET FROM PRECEPTS (Council Tax)</b>	<b>329,269</b>

## Budgeted Net Expenditure 2021/22

	2020/21 Original Net Expenditure	2020/21 Removal of Corporate Budgets	2020/21 Other Agreed transfers between services-Traded services	2020/21 Removal of one off 20-21 budget amendments	2020/21 Permanent Virements	2020/21 Base Budget	2021/22 Pay & Price Inflation Costs	2021/22 Cost Increases	2021/22 Cost Reductions	2021/22 BUDGETED NET EXPENDITURE
Services	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Adults	162,560	(12,070)	-	-	341	150,831	1,031	7,864	(3,193)	156,533
Children and Families	130,202	(11,539)	(155)	(1,761)	(204)	116,543	1,412	8,731	(116)	126,570
Economy Environment & Infrastructure	78,469	(5,916)	-	(4,505)	2,660	70,708	453	5,174	(447)	75,888
Community Safety	22,194	(2,675)	-	-	-	19,519	374	129	(13)	20,009
Corporate Resources	-	35,766	155	(2,110)	84	33,895	734	923	(961)	34,591
Prevention & Wellbeing	34,717	(330)	-	(60)	(61)	34,266	45	1,426	(171)	35,566
Technical and Countywide	40,041	(3,236)	-	498	(2,820)	34,483	30	1,198	(1,860)	33,851
<b>TOTAL</b>	<b>468,183</b>	<b>-</b>	<b>-</b>	<b>(7,938)</b>	<b>-</b>	<b>460,245</b>	<b>4,079</b>	<b>25,445</b>	<b>(6,761)</b>	<b>483,008</b>

## Specific Revenue Grant Funding 2021/22

		Original Budget 2020/21 £'000	Original Budget 2021/22 £'000
<b>Adults</b>			
Better Care Fund *	DoH	(17,305)	(17,703)
Independent Living Fund	MHCLG	(895)	(901)
War Pensions Scheme Disregard		-	(169)
Local Reform and Community Voices	DoH	(210)	-
		<b>(18,410)</b>	<b>(18,773)</b>
<b>Children and Families</b>			
PE & Sports Grant	DfE	(3,546)	(3,524)
Literacy and Numeracy Catch Up Grant	DfE	(122)	-
Teachers Pay Grant	DfE	(1,486)	-
Teachers Pension Grant	DfE	(6,497)	-
School Improvement	DfE	(758)	(758)
Home School Transport Grant	DfE	(503)	(594)
Special Educational Needs Reform Grant	DfE	(211)	(212)
Universal Infant Free School Meals Grant	DfE	(5,482)	(5,376)
Pupil Premium Grant	DfE	(12,019)	(11,628)
Sixth Form Funding (Education Funding Agency)	DfE	(1,348)	(1,375)
Dedicated Schools Grant (after Academy Recoupment)	DfE	(264,300)	(291,634)
ASYE Grant	DfE	(55)	(85)
Children with Disabilities Funding	NHS	(280)	-
Troubled Families Grant	DCLG	(1,627)	(1,114)
Arts Council	Arts Council	(806)	(806)
Youth Justice Board	Home Office	(494)	(494)
Youth Justice Board-Remands	Home Office	(45)	(45)
Rough Sleeper Grant	DfE	(69)	(95)
Staying Put Grant	DfE	(279)	(279)
Public Health Grant	Public Health	(304)	(304)
Virtual Schools Head Grant	DfE	(78)	(78)
Unaccompanied Asylum Seekers Grant	Home Office	(1,150)	(1,450)
Care Leavers Grant	DfE	(26)	-
NAAS Grant	DfE	-	(190)
Grant Key Stage Moderation	DfE	-	(28)
		<b>(301,485)</b>	<b>(320,069)</b>
<b>Economy, Environment &amp; Infrastructure</b>			
Bikeability	DfT	(175)	(175)
Bus Service Operator's Grant	DfT	(458)	(458)
Adult Education	ESFA	(2,752)	(2,752)
		<b>(3,385)</b>	<b>(3,385)</b>
<b>Community Safety</b>			
Firelink (Fire Revenue Grant)	Home Office	(240)	(257)
New Dimension (Fire Revenue Grant)	Home Office	(80)	(80)
Fire Station/Skill PFI	Home Office	(3,086)	(3,086)
Syrian Settlement Grant	Home Office	(885)	(840)
Responding to new risk (MTFA)	Home Office	(29)	(29)
Pension Grant	Home Office	(1,092)	(1,093)
		<b>(5,412)</b>	<b>(5,385)</b>
<b>Prevention and Wellbeing</b>			
Local Reform & Community Voices	DoH	(209)	(149)
		<b>(209)</b>	<b>(149)</b>
<b>Corporate Resources</b>			
The Police and Crime Panel	Home Office	(64)	(64)
ROBUST Project	EU	(40)	(23)
Better Care Fund	DoH	(125)	-
		<b>(229)</b>	<b>(87)</b>
<b>Total</b>		<b>(329,130)</b>	<b>(347,848)</b>

\* Gloucestershire County Council-Lead Commissioner

# Adult Care

	Original Budget* 2020/21 £'000	Original Budget 2021/22 £'000
<b><u>SUMMARY OF SERVICES</u></b>		
<b>Commissioning Director: Adults</b>		
Lead Commissioner Disabilities - Learning Disabilities	46,406	48,406
Lead Commissioner - Older People	41,322	47,205
Lead Commissioner Disabilities- Physical Disabilities	13,726	13,278
Lead Commissioner - Mental Health	9,917	11,073
Lead Commissioner- Health and Social Care	5,504	5,610
Deputy Director- Adult Care	5,256	1,235
Director of Integration	3,026	2,924
Head of Safeguarding	1,559	1,531
Operations Lead- Adult Care	23,513	25,011
Community Development	260	260
<b>TOTAL NET EXPENDITURE</b>	<b>150,489</b>	<b>156,533</b>

Decisions are awaited regarding the allocation of some 2021-22 figures and held with the Deputy Director ahead of these decisions being made. Once the governance process has been concluded the funding will be transferred.

\* The 2020/21 Budget has been restated for comparative purposes following a realignment of corporate budget allocations across all services in 2021/22

# Adult Care

	Original Budget 2020/21			Original Budget 2021/22		
	Expenditure £'000	Income £'000	Net £'000	Expenditure £'000	Income £'000	Net £'000
<b><u>LEAD COMMISSIONER DISABILITIES - LEARNING DISABILITIES</u></b>						
External Care LD	55,324	(9,916)	45,408	56,966	(9,916)	47,050
Other LD Budgets	307	(74)	233	659	(74)	585
Lead Commissioner LD - Unallocated*	765	-	765	771	-	771
	<u>56,396</u>	<u>(9,990)</u>	<u>46,406</u>	<u>58,396</u>	<u>(9,990)</u>	<u>48,406</u>
<b><u>LEAD COMMISSIONER - OLDER PEOPLE</u></b>						
External Care -OP	51,239	(15,304)	35,935	57,118	(15,304)	41,814
Lead Commissioner OP - External Care Undevolved	1,268	(1,049)	219	1,768	(920)	848
Lead Commissioner OP - Other	697	-	697	222	-	222
Community Meals	162	-	162	162	-	162
OT S75	2,333	-	2,333	2,183	-	2,183
Carers	1,976	-	1,976	1,976	-	1,976
	<u>57,675</u>	<u>(16,353)</u>	<u>41,322</u>	<u>63,429</u>	<u>(16,224)</u>	<u>47,205</u>
<b><u>LEAD COMMISSIONER DISABILITIES - PHYSICAL DISABILITIES</u></b>						
External Care -PD	15,401	(1,720)	13,681	14,953	(1,720)	13,233
Lead Commissioner PD	45	-	45	45	-	45
	<u>15,446</u>	<u>(1,720)</u>	<u>13,726</u>	<u>14,998</u>	<u>(1,720)</u>	<u>13,278</u>
<b><u>LEAD COMMISSIONER - MENTAL HEALTH</u></b>						
Mental Health	<u>9,937</u>	<u>(20)</u>	<u>9,917</u>	<u>11,093</u>	<u>(20)</u>	<u>11,073</u>
Balance Carried Forward (to page AD 2)	<u>139,454</u>	<u>(28,083)</u>	<u>111,371</u>	<u>147,916</u>	<u>(27,954)</u>	<u>119,962</u>

\* MTFS Cost Pressure funding, net of savings targets

# Adult Care

	Original Budget 2020/21			Original Budget 2021/22		
	Expenditure £'000	Income £'000	Net £'000	Expenditure £'000	Income £'000	Net £'000
Balance Brought Forward (from page AD 1)	<u>139,454</u>	<u>(28,083)</u>	<u>111,371</u>	<u>147,916</u>	<u>(27,954)</u>	<u>119,962</u>
<b><u>LEAD COMMISSIONER-HEALTH and SOCIAL CARE</u></b>						
Lead Commissioner-Health & Social Care	120	-	120	(328)	-	(328)
Gloucestershire Integrated Brokerage (GIB)	1,870	(482)	1,388	1,927	(121)	1,806
Telecare and Community Equipment	3,996	-	3,996	4,132	-	4,132
	<u>5,986</u>	<u>(482)</u>	<u>5,504</u>	<u>5,731</u>	<u>(121)</u>	<u>5,610</u>
<b><u>DEPUTY DIRECTOR - ADULT CARE</u></b>						
Deputy Director -Adult Care	440	-	440	449	-	449
Gloucestershire Care Services- Reablement	5,842	-	5,842	5,459	-	5,459
Care Act	3,962	-	3,962	3,595	-	3,595
Financial Assessment and Benefits (FAB) Team	598	-	598	613	-	613
Admin Finance	1,384	(454)	930	1,372	(454)	918
Unallocated Budgets (MTFS)*	919	-	919	32	-	32
Unallocated Budgets (NHS Grants/ GCC Other)	10,916	-	10,916	8,910	-	8,910
Grant Income	60	(18,411)	(18,351)	33	(18,774)	(18,741)
	<u>24,121</u>	<u>(18,865)</u>	<u>5,256</u>	<u>20,463</u>	<u>(19,228)</u>	<u>1,235</u>
<b><u>DIRECTOR OF INTEGRATION</u></b>						
Director of Integration	108	-	108	192	-	192
Market Shaping	215	-	215	136	-	136
Commissioning Hubs	2,338	(200)	2,138	2,329	(142)	2,187
Advocacy	565	-	565	409	-	409
	<u>3,226</u>	<u>(200)</u>	<u>3,026</u>	<u>3,066</u>	<u>(142)</u>	<u>2,924</u>
Balance Carried Forward (to page AD 4)	<u>172,787</u>	<u>(47,630)</u>	<u>125,157</u>	<u>177,176</u>	<u>(47,445)</u>	<u>129,731</u>

\* MTFS Cost Pressure funding, net of savings targets



## Adult Care

	Original Budget 2020/21			Original Budget 2021/22		
	Expenditure £'000	Income £'000	Net £'000	Expenditure £'000	Income £'000	Net £'000
Balance Brought Forward (from page AD 4)	<u>172,787</u>	<u>(47,630)</u>	<u>125,157</u>	<u>177,176</u>	<u>(47,445)</u>	<u>129,731</u>
<b><u>HEAD OF SAFEGUARDING</u></b>						
Safeguarding	<u>1,619</u>	<u>(60)</u>	<u>1,559</u>	<u>1,591</u>	<u>(60)</u>	<u>1,531</u>
<b><u>OPERATIONS LEAD- ADULT CARE</u></b>						
Adult Services-Business Development	167	-	167	412	-	412
Integrated Social Care Management	14,935	(319)	14,616	15,786	(309)	15,477
Direct Payments & Support Planning	384	-	384	259	-	259
LD Assessment, Support Planning and Mangmt	3,627	-	3,627	3,979	-	3,979
In-House Provision LD	3,291	(35)	3,256	3,372	(35)	3,337
Gloucester Industrial Services (GIS)	369	(245)	124	315	(245)	70
Contact Centre	1,325	-	1,325	1,463	-	1,463
DTOC reimbursements	14	-	14	14	-	14
	<u>24,112</u>	<u>(599)</u>	<u>23,513</u>	<u>25,600</u>	<u>(589)</u>	<u>25,011</u>
<b><u>COMMUNITY DEVELOPMENT</u></b>						
Community Development	<u>260</u>	<u>-</u>	<u>260</u>	<u>260</u>	<u>-</u>	<u>260</u>
<b>Total Adult Care</b>	<b>198,778</b>	<b>(48,289)</b>	<b>150,489</b>	<b>204,627</b>	<b>(48,094)</b>	<b>156,533</b>

# Children & Families

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	Original Budget * 2020/21 £'000	Original Budget 2021/22 £'000
<b><u>SUMMARY OF SERVICES</u></b>		
<b>Commissioning Director: Children and Families</b>		
Lead Commissioner Education & Skills	318,940	340,003
Lead Commissioner Families	87,052	92,729
Lead Commissioner Children's Health	10,758	10,636
Commissioning Function	3,244	3,704
Grants	(301,485)	(320,502)
<b>TOTAL NET EXPENDITURE</b>	<b>118,509</b>	<b>126,570</b>

\* The 2020/21 Budget has been restated for comparative purposes following a realignment of corporate budget allocations across all services in 2021/22

# Children & Families

	Original Budget 2020/21			Original Budget 2021/22		
	Expenditure £'000	Income £'000	Net £'000	Expenditure £'000	Income £'000	Net £'000
<b><u>LEAD COMMISSIONER EDUCATION &amp; SKILLS</u></b>						
Education Services	686	-	686	867	-	867
Schools	236,545	-	236,545	247,947	-	247,947
SEN	20,133	(232)	19,901	23,745	(287)	23,458
Improve Outcomes Vulnerable Children	7,933	-	7,933	10,846	-	10,846
Improve Outcomes School & Academy	1,066	-	1,066	1,215	(118)	1,097
Improve Outcomes Targ Int Schools	355	-	355	347	-	347
Prov Gd Qual School Places Access	14,683	(380)	14,303	17,111	(522)	16,589
Music Service**	1,132	(326)	806	1,146	(346)	800
Disabled Children & Young People	4,684	-	4,684	4,511	(280)	4,231
Early Years	32,816	-	32,816	33,973	-	33,973
Traded Services	(97)	(58)	(155)	(62)	(90)	(152)
	<b>319,936</b>	<b>(996)</b>	<b>318,940</b>	<b>341,646</b>	<b>(1,643)</b>	<b>340,003</b>
<b><u>LEAD COMMISSIONER FAMILIES</u></b>						
Safeguarding	22,730	(102)	22,628	21,981	(77)	21,904
Children In Care	30,046	-	30,046	32,871	-	32,871
Regulated Services	17,267	-	17,267	19,988	-	19,988
CF Management & Business Support	5,133	-	5,133	5,625	-	5,625
Quality	2,333	(181)	2,152	2,558	(254)	2,304
Localities Coordination & Support	4,064	-	4,064	4,158	-	4,158
Leaving Care Service	5,762	-	5,762	5,879	-	5,879
	<b>87,335</b>	<b>(283)</b>	<b>87,052</b>	<b>93,060</b>	<b>(331)</b>	<b>92,729</b>
<b><u>LEAD COMMISSIONER CHILDREN'S HEALTH</u></b>						
Young People Support	4,689	-	4,689	4,850	(253)	4,597
Localities Early Intervention	916	-	916	930	(44)	886
Health Contracts	704	-	704	704	-	704
Commissioned Early Years Services	4,449	-	4,449	4,449	-	4,449
	<b>10,758</b>	<b>-</b>	<b>10,758</b>	<b>10,933</b>	<b>(297)</b>	<b>10,636</b>
Balance Carried Forward (page total C&F 2)	<b>418,029</b>	<b>(1,279)</b>	<b>416,750</b>	<b>445,639</b>	<b>(2,271)</b>	<b>443,368</b>

\*\*Adult Education Commissioning & Delivery Budget transferred to Communities & Infrastructure

# Children & Families

	Original Budget 2020/21			Original Budget 2021/2022		
	Expenditure £'000	Income £'000	Net £'000	Expenditure £'000	Income £'000	Net £'000
Balance Brought Forward (page total C&F 2)	418,029	(1,279)	416,750	445,639	(2,271)	443,368
<b><u>COMMISSIONING FUNCTION</u></b>						
Commissioning Function Finance Manager	3,244	-	3,244	3,749	(45)	3,704
<b><u>GRANTS</u></b>						
Grants (see Page 3 for breakdown)		(301,485)	(301,485)	(433)	(320,069)	(320,502)
	-	(301,485)	(301,485)	(433)	(320,069)	(320,502)
<b>Total Children and Families</b>	<b>421,273</b>	<b>(302,764)</b>	<b>118,509</b>	<b>448,955</b>	<b>(322,385)</b>	<b>126,570</b>

# Economy Environment & Infrastructure

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<b><u>SUMMARY OF SERVICES</u></b>	<b>Original Budget * 2020/21 £'000</b>	<b>Original Budget 2021/22 £'000</b>
<b>Commissioning Director: Economy Environment and Infrastructure</b>		
Community Infrastructure	12,373	11,433
Libraries and Registration	3,196	3,358
Highways Asset/Traffic Management	16,999	17,778
Waste Management	30,368	34,691
Strategic Infrastructure	7,571	5,708
Adult Education	-	-
Corporate Costs	2,047	2,920
<b>TOTAL NET EXPENDITURE</b>	<b>72,554</b>	<b>75,888</b>

\* The 2020/21 Budget has been restated for comparative purposes following a realignment of corporate budget allocations across all services in 2021/22

# Economy Environment & Infrastructure

	Original Budget 2020/21			Original Budget 2021/22		
	Expenditure £'000	Income £'000	Net £'000	Expenditure £'000	Income £'000	Net £'000
<b><u>COMMUNITY INFRASTRUCTURE</u></b>						
Countryside Parks and Travellers	466	(326)	140	466	(326)	140
Transport	12,337	(1,313)	11,024	12,397	(1,313)	11,084
Sustainability	1,209	-	1,209	209	-	209
	<b>14,012</b>	<b>(1,639)</b>	<b>12,373</b>	<b>13,072</b>	<b>(1,639)</b>	<b>11,433</b>
<b><u>LIBRARIES AND REGISTRATION</u></b>						
Registrations *	2,183	(2,437)	(254)	2,312	(2,531)	(219)
Libraries	3,773	(323)	3,450	3,918	(341)	3,577
	<b>5,956</b>	<b>(2,760)</b>	<b>3,196</b>	<b>6,230</b>	<b>(2,872)</b>	<b>3,358</b>
<b><u>HIGHWAYS ASSET/TRAFFIC MANAGEMENT</u></b>						
Glos Highways	19,566	(342)	19,224	20,295	(342)	19,953
Network and Traffic Management	2,554	(1,585)	969	2,493	(1,563)	930
Development Control	1,103	(961)	142	1,111	(961)	150
Parking	2,221	(5,557)	(3,336)	2,107	(5,362)	(3,255)
	<b>25,444</b>	<b>(8,445)</b>	<b>16,999</b>	<b>26,006</b>	<b>(8,228)</b>	<b>17,778</b>
<b><u>WASTE MANAGEMENT</u></b>						
Recycling Credits	4,472	-	4,472	4,761		4,761
Household Recycling Centre Contract	3,129	(440)	2,689	3,167	(423)	2,744
Landfill and Other Disposal Contracts	28,737	(6,088)	22,649	31,897	(5,284)	26,613
Waste Projects and Marketing	562	(4)	558	577	(4)	573
Glos Joint Waste Partnership	-	-	-	-	-	-
	<b>36,900</b>	<b>(6,532)</b>	<b>30,368</b>	<b>40,402</b>	<b>(5,711)</b>	<b>34,691</b>
Balance Carried Forward (page total EE&I2)	<b>82,312</b>	<b>(19,376)</b>	<b>62,936</b>	<b>85,710</b>	<b>(18,450)</b>	<b>67,260</b>

\* Budget reduced by £1,941 Coroners and Trading Standards now part of Community Safety

# Economy Environment & Infrastructure

	Original Budget 2020/21			Original Budget 2021/22		
	Expenditure £'000	Income £'000	Net £'000	Expenditure £'000	Income £'000	Net £'000
Balance Brought Forward (page total EE&I2)	<b>82,312</b>	<b>(19,376)</b>	<b>62,936</b>	<b>85,710</b>	<b>(18,450)</b>	<b>67,260</b>
<b><u>STRATEGIC INFRASTRUCTURE</u></b>						
Flood Alleviation	1,356	(180)	1,176	1,358	(180)	1,178
Minerals and Waste Planning	706	(63)	643	714	(67)	647
Transport Planning	4,866	-	4,866	2,934	-	2,934
Infrastructure	171	(3)	168	241	(12)	229
Economic Development Unit	379	-	379	380	-	380
Heritage and Ecology	339	-	339	340	-	340
	<b>7,817</b>	<b>(246)</b>	<b>7,571</b>	<b>5,967</b>	<b>(259)</b>	<b>5,708</b>
<b><u>ADULT EDUCATION</u></b>	<b>2,752</b>	<b>(2,752)</b>	<b>-</b>	<b>2,752</b>	<b>(2,752)</b>	<b>-</b>
<b><u>CORPORATE COSTS</u></b>						
C&I Overheads	2,047	-	2,047	2,920	-	2,920
	<b>2,047</b>	<b>-</b>	<b>2,047</b>	<b>2,920</b>	<b>-</b>	<b>2,920</b>
<b>Total Economy Environment &amp; Infrastructure</b>	<b>94,928</b>	<b>(22,374)</b>	<b>72,554</b>	<b>97,349</b>	<b>(21,461)</b>	<b>75,888</b>

# Community Safety

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<b><u>SUMMARY OF SERVICES</u></b>	<b>Original Budget * 2020/21 £'000</b>	<b>Original Budget 2021/22 £'000</b>
<b>Director of Community Safety</b>		
Fire	17,379	17,738
Regulatory Services	2,140	2,271
<b>TOTAL NET EXPENDITURE</b>	<b>19,519</b>	<b>20,009</b>

\* The 2020/21 Budget has been restated for comparative purposes following a realignment of corporate budget allocations across all services in 2021/22



# Community Safety

	Original Budget 2020/21			Original Budget 2021/22		
	Expenditure	Income	Net	Expenditure	Income	Net
	£'000	£'000	£'000	£'000	£'000	£'000
<b><u>FIRE &amp; RESCUE</u></b>						
Command	5,984	(3,511)	2,473	6,132	(3,414)	2,718
Transformation & Organisational Development	1,655	(88)	1,567	2,677	(929)	1,748
Business Planning & Performance	1,523	(925)	598	631	(109)	522
Response & Resilience	9,945	(934)	9,011	9,849	(890)	8,959
ICT	1,168	(240)	928	1,123	(257)	866
Logistics & Resources	1,615	(17)	1,598	1,653	(7)	1,646
Prevention & Protection	1,256	(52)	1,204	1,338	(59)	1,279
	<b><u>23,146</u></b>	<b><u>(5,767)</u></b>	<b><u>17,379</u></b>	<b><u>23,403</u></b>	<b><u>(5,665)</u></b>	<b><u>17,738</u></b>
<b><u>REGULATORY SERVICES</u></b>						
Coroners	1,164	-	1,164	1,185	-	1,185
Trading Standards	933	(81)	852	955	(83)	872
Civil Protection	218	(94)	124	307	(93)	214
	<b><u>2,315</u></b>	<b><u>(175)</u></b>	<b><u>2,140</u></b>	<b><u>2,447</u></b>	<b><u>(176)</u></b>	<b><u>2,271</u></b>
<b>Total Community Safety</b>	<b>25,461</b>	<b>(5,942)</b>	<b>19,519</b>	<b>25,850</b>	<b>(5,841)</b>	<b>20,009</b>

# Corporate Resources

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	Original Budget * 2020/21 £'000	Original Budget 2021/22 £'000
<b><u>SUMMARY OF SERVICES</u></b>		
Digital and People Services	14,776	13,162
Procurement, Amps and Communications	7,036	6,922
Finance	4,276	4,215
Corporate Resources	522	711
Managing Director/Commissioning Director	85	85
Policy, Performance and Governance	9,226	9,496
<b>TOTAL NET EXPENDITURE</b>	<b>35,921</b>	<b>34,591</b>

\* The 2020/21 Budget has been restated for comparative purposes following a realignment of corporate budget allocations across all services in 2021/22

# Corporate Resources

	Original Budget 2020/21			Original Budget 2021/22		
	Expenditure £'000	Income £'000	Net £'000	Expenditure £'000	Income £'000	Net £'000
<b><u>DIGITAL AND PEOPLE SERVICES</u></b>						
ICT	11,635	(225)	11,410	10,285	(165)	10,120
Human Resources	2,102	(273)	1,829	1,724	(187)	1,537
Organisational Development	1,423	(135)	1,288	1,262	-	1,262
Occupational Health	344	(95)	249	343	(100)	243
	<u>15,504</u>	<u>(728)</u>	<u>14,776</u>	<u>13,614</u>	<u>(452)</u>	<u>13,162</u>
<b><u>PROCUREMENT, AMPS AND COMMUNICATIONS</u></b>						
Strategic Procurement	902	-	902	903	-	903
Asset Management & Property Services	8,815	(3,488)	5,327	8,797	(3,624)	5,173
Communications	896	(89)	807	939	(93)	846
	<u>10,613</u>	<u>(3,577)</u>	<u>7,036</u>	<u>10,639</u>	<u>(3,717)</u>	<u>6,922</u>
<b><u>FINANCE</u></b>						
Strategic Finance	2,405	(34)	2,371	2,424	(34)	2,390
Audit Shared Service	923	(358)	565	879	(360)	519
Pensions	1,056	(1,090)	(34)	1,193	(1,250)	(57)
Business Services Centre	2,050	(676)	1,374	2,010	(647)	1,363
	<u>6,434</u>	<u>(2,158)</u>	<u>4,276</u>	<u>6,506</u>	<u>(2,291)</u>	<u>4,215</u>
<b><u>CORPORATE RESOURCES</u></b>	<u>522</u>	<u>-</u>	<u>522</u>	<u>711</u>	<u>-</u>	<u>711</u>
<b><u>MANAGING DIRECTOR/COMMISSIONING DIRECTOR</u></b>	<u>85</u>	<u>-</u>	<u>85</u>	<u>85</u>	<u>-</u>	<u>85</u>
<b>NET EXPENDITURE</b>	<b>33,158</b>	<b>(6,463)</b>	<b>26,695</b>	<b>31,555</b>	<b>(6,460)</b>	<b>25,095</b>

# Corporate Resources

	Original Budget 2020/21			Original Budget 2021/22		
	Expenditure £'000	Income £'000	Net £'000	Expenditure £'000	Income £'000	Net £'000
<b><u>POLICY, PERFORMANCE AND GOVERNANCE</u></b>						
STRATEGIC PLANNING, PERFORMANCE & CHANGE	2,288	(178)	2,110	2,314	(161)	2,153
EXECUTIVE SUPPORT & INFO	570	-	570	560	-	560
GOVERNANCE & EXECUTIVE SUPPORT	1,090	(151)	939	1,082	(78)	1,004
INFORMATION MANAGEMENT	1,198	-	1,198	1,171	-	1,171
ARCHIVES	875	(223)	652	725	(205)	520
DEMOCRATIC SERVICES UNIT	442	(106)	336	435	(104)	331
LEGAL SERVICES	3,580	(250)	3,330	3,939	(270)	3,669
SHE Unit	177	(86)	91	177	(89)	88
<b>NET EXPENDITURE</b>	<b>10,220</b>	<b>(994)</b>	<b>9,226</b>	<b>10,403</b>	<b>(907)</b>	<b>9,496</b>

# Prevention & Wellbeing

<b><u>SUMMARY OF SERVICES</u></b>	<b>Original Budget * 2020/21 £'000</b>	<b>Original Budget 2021/22 £'000</b>
<b>Director of Public Health</b>		
Sexual Health	3,647	3,750
NHS Healthchecks	470	470
Public Health Children 0-19	10,796	11,454
Substance Misuse	6,082	6,195
Healthy Lifestyles	1,917	1,867
Public Health Leadership	2,307	2,282
Public Mental Health	300	460
Domestic Abuse Services	100	100
Supporting People	8,163	8,320
Prevention & Wellbeing Activities	604	668
<b>TOTAL NET EXPENDITURE</b>	<b>34,386</b>	<b>35,566</b>

Public Health Grant income for 2021-22 was estimated at 24.76 million (confirmation awaited at time of setting the budget, subsequently confirmed at £24.57 million. A grant of £24.29 million was received in 2020-21)

\* The 2020/21 Budget has been restated for comparative purposes following a realignment of corporate budget allocations across all services in 2021/22

# Prevention & Wellbeing

	Original Budget 2020/21			Original Budget 2021/22		
	Expenditure £'000	Income £'000	Net £'000	Expenditure £'000	Income £'000	Net £'000
<b><u>SEXUAL HEALTH</u></b>	<u>3,647</u>	<u>-</u>	<u>3,647</u>	<u>3,750</u>	<u>-</u>	<u>3,750</u>
<b><u>NHS HEALTHCHECK PROGRAMME</u></b>	<u>470</u>	<u>-</u>	<u>470</u>	<u>470</u>	<u>-</u>	<u>470</u>
<b><u>PUBLIC HEALTH CHILDREN 0-19</u></b>	<u>10,796</u>	<u>-</u>	<u>10,796</u>	<u>11,454</u>	<u>-</u>	<u>11,454</u>
<b><u>SUBSTANCE MISUSE</u></b>	<u>6,182</u>	<u>(100)</u>	<u>6,082</u>	<u>6,295</u>	<u>(100)</u>	<u>6,195</u>
<b><u>HEALTHY LIFESTYLES</u></b>	<u>1,917</u>	<u>-</u>	<u>1,917</u>	<u>1,867</u>	<u>-</u>	<u>1,867</u>
Balance Carried Forward (page total PW 2)	<u>23,012</u>	<u>(100)</u>	<u>22,912</u>	<u>23,836</u>	<u>(100)</u>	<u>23,736</u>

# Prevention & Wellbeing

	Original Budget 2020/21			Original Budget 2021/22		
	Expenditure £'000	Income £'000	Net £'000	Expenditure £'000	Income £'000	Net £'000
Balance Brought Forward (page total PW 2)	<u>23,012</u>	<u>(100)</u>	<u>22,912</u>	<u>23,836</u>	<u>(100)</u>	<u>23,736</u>
<b><u>PH LEADERSHIP</u></b>	<u>2,307</u>	<u>-</u>	<u>2,307</u>	<u>2,292</u>	<u>(10)</u>	<u>2,282</u>
<b><u>PUBLIC MENTAL HEALTH</u></b>	<u>300</u>	<u>-</u>	<u>300</u>	<u>460</u>	<u>-</u>	<u>460</u>
<b><u>DOMESTIC ABUSE SERVICES</u></b>	<u>100</u>	<u>-</u>	<u>100</u>	<u>100</u>	<u>-</u>	<u>100</u>
<b><u>SUPPORTING PEOPLE</u></b>	<u>8,279</u>	<u>(116)</u>	<u>8,163</u>	<u>8,436</u>	<u>(116)</u>	<u>8,320</u>
<b><u>PREVENTION &amp; WELLBEING ACTIVITIES</u></b>	<u>813</u>	<u>(209)</u>	<u>604</u>	<u>877</u>	<u>(209)</u>	<u>668</u>
<b>Total Prevention &amp; Wellbeing</b>	<b>34,811</b>	<b>(425)</b>	<b>34,386</b>	<b>36,001</b>	<b>(435)</b>	<b>35,566</b>

# Technical & Countywide

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	Original Budget * 2020/21 £'000	Original Budget 2021/22 £'000
<b><u>SUMMARY OF SERVICES</u></b>		
Members and Elections	1,362	1,370
Flood Defence	327	327
County Council Contingencies	13,043	12,009
Capital Financing & Interest Credits	20,423	18,514
Corporate Costs	1,649	1,631
<b>TOTAL NET EXPENDITURE</b>	<b>36,804</b>	<b>33,851</b>

\* The 2020/21 Budget has been restated for comparative purposes following a realignment of corporate budget allocations across all services in 2021/22



# Technical & Countywide

	Original Budget 2020/21			Original Budget 2021/22		
	Expenditure £'000	Income £'000	Net £'000	Expenditure £'000	Income £'000	Net £'000
<b><u>MEMBERS &amp; ELECTION BUDGETS</u></b>						
Elections	200	-	200	200		200
Members Allowances	1,002	-	1,002	1,009		1,009
DSU Members Budgets	160	-	160	161		161
	<u>1,362</u>	<u>-</u>	<u>1,362</u>	<u>1,370</u>	<u>-</u>	<u>1,370</u>
<b><u>FLOOD DEFENCE</u></b>						
Flood Defence Levies	<u>327</u>	<u>-</u>	<u>327</u>	<u>327</u>	<u>-</u>	<u>327</u>
<b><u>COUNTY COUNCIL CONTINGENCIES</u></b>						
Pay and Price Provision	786	-	786	1,276	-	1,276
MtC3 Contingency	1,389	-	1,389	1,229	-	1,229
ICT Contingency	1,432	-	1,432	1,432	-	1,432
LGPS Employers Liability Contribution	8,873	-	8,873	7,509	-	7,509
Apprenticeship Levy	563	-	563	563	-	563
	<u>13,043</u>	<u>-</u>	<u>13,043</u>	<u>12,009</u>	<u>-</u>	<u>12,009</u>
<b><u>CAPITAL FINANCING &amp; INTEREST CREDITS</u></b>						
Capital Financing	23,598	-	23,598	21,689	-	21,689
Interest Credits & Adjustments	60	(3,235)	(3,175)	310	(3,485)	(3,175)
	<u>23,658</u>	<u>(3,235)</u>	<u>20,423</u>	<u>21,999</u>	<u>(3,485)</u>	<u>18,514</u>
Balance Carried Forward (page total T&CW 2)	<u>38,390</u>	<u>(3,235)</u>	<u>35,155</u>	<u>35,705</u>	<u>(3,485)</u>	<u>32,220</u>

# Technical & Countywide

	Original Budget 2020/21			Original Budget 2021/22		
	Expenditure £'000	Income £'000	Net £'000	Expenditure £'000	Income £'000	Net £'000
Balance Brought Forward (page total T&CW 2)	<u>38,390</u>	<u>(3,235)</u>	<u>35,155</u>	<u>35,705</u>	<u>(3,485)</u>	<u>32,220</u>
<b><u>CORPORATE COSTS</u></b>						
Democratic Representation & Management	155	-	155	160	-	160
Unison	61	-	61	61	-	61
Audit Fees	103	-	103	103	-	103
Government Grant Income	(114)	-	(114)	(114)	-	(114)
Transport Review	(500)	-	(500)	(500)	-	(500)
Staff Benefit Saving	(120)	-	(120)	(120)	-	(120)
Pension Compensation Costs	125	-	125	120	-	120
Pension Interest Cst	15	-	15	15	-	15
Childcare Voucher Scheme	8	-	8	8	-	8
Property Selling Expenses	100	-	100	100	-	100
Tech and Corp Adjustments	30	-	30	30	-	30
P2P Programme Costs	201	-	201	183	-	183
Central Support Recharges	(1,147)		(1,147)	(1,147)		(1,147)
Corporate Insurance	1,546		1,546	1,546		1,546
Corporate Capital Maintenance	<u>1,186</u>		<u>1,186</u>	<u>1,186</u>		<u>1,186</u>
	<u>1,649</u>	<u>-</u>	<u>1,649</u>	<u>1,631</u>	<u>-</u>	<u>1,631</u>
<b>Total Technical &amp; Countywide</b>	<b>40,039</b>	<b>(3,235)</b>	<b>36,804</b>	<b>37,336</b>	<b>(3,485)</b>	<b>33,851</b>

## Capital Programme 2021/22

### MEDIUM TERM CAPITAL PROGRAMME - COUNTY COUNCIL SERVICES FINANCING STATEMENT

	----- Profiled Budget -----					Total Still Required	Prior Years Actual	Total Scheme Investment
	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000	Future Years £000	£000	£000	£000
<b>GROSS PAYMENTS</b>								
<u>Adults</u>	9,757	12,587	1,800	0	0	24,144	9,245	33,389
<u>Children's Services:</u>								
Schools	21,232	63,780	12,373	1,507	200	99,092	41,339	140,431
Non Schools	450	1,686	2,500	1,250	0	5,886	3,254	9,140
<u>Economy, Environment &amp; Infrastructure :</u>								
Highways	68,415	85,882	35,292	202,321	2,300	394,210	163,935	558,145
Strategic Infrastructure	2,881	2,766	2,534	2,540	0	10,721	8,793	19,514
Waste Disposal	580	316	51	0	0	947	338	1,285
Libraries	408	1,032	0	0	0	1,440	1,141	2,581
<u>Community Safety:</u>								
Fire & Rescue Service	1,426	2,720	1,520	0	0	5,666	974	6,640
Trading Standards	39	0	0	0	0	39	0	39
<u>Corporate Resources:</u>								
AMPS	12,304	27,656	7,255	0	0	47,215	7,309	54,524
ICT Projects	4,271	10,041	2,900	2,050	2,550	21,812	9,421	31,233
Business Service Centre	831	12,787	12,720	12,500	12,500	51,338	13	51,351
Archives & Information Management	51	25	0	0	0	76	3,504	3,580
Customer	828	670	40	0	0	1,538	819	2,357
<b>Total</b>	<b>123,473</b>	<b>221,948</b>	<b>78,985</b>	<b>222,168</b>	<b>17,550</b>	<b>664,124</b>	<b>250,085</b>	<b>914,209</b>
<b>AVAILABLE RESOURCES</b>								
Revenue Contributions	832	627	0	0	0	1,459		
Section 106 Contributions	3,849	5,066	0	0	0	8,915		
Capital Fund	3,675	8,164	2,862	876	0	15,577		
Other External Contributions	1,269	277	0	73	0	1,619		
External Grant - including Government	79,072	133,327	36,414	200,018	0	448,831		
Other Reserves	2,393	1,518	5	0	0	3,916		
Capital Receipts	20,068	34,951	11,304	2,001	0	68,324		
Internal Borrowing	12,315	38,018	28,400	19,200	17,550	115,483		
Other - including Borrowing	0	0	0	0	0	0		
<b>Total</b>	<b>123,473</b>	<b>221,948</b>	<b>78,985</b>	<b>222,168</b>	<b>17,550</b>	<b>664,124</b>		
<b>Surplus/deficit (-)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		

