

**Quarter 3 2016/17
WORKING DRAFT****Purpose of the Report**

To provide a strategic overview of the Council's performance for Quarter 3 2016/17.

- Please note - indicators that start with (A) (B) and (C) are subsets of the parent level indicator

The following scorecards are enclosed:

	Page no.
Key to Symbols	2
Vulnerable Families	3
Long Term Support	6
Health & Wellbeing	7
Communities	8
Schools, Education & Skills	10
Planning, Economy & Environment	12
Finance & Change	13
Strategic Risk Register Summary	16

Prepared by the Performance and Improvement Team

Strategic Risk 10: Emergency Response & Business Continuity Threats								
Ref.	Risk	Owner	Inherent Risk	Residual Risk Q1 16/17	Residual Risk Q2 16/17	Residual Risk Q3 16/17	Direction of Travel	Mitigating Actions for High or Changed Residual Risks
SR10.1	Inability of the Council or a key partner to effectively respond to an incident or event external to the council that results in community disruption and failure to return to normal, within required timescales.	Edgar, Stewart	High 15	Moderate 9	Moderate 9	Moderate 9	➔	
SR10.2	Inability of the Council or a key partner to effectively respond to an incident or event that results in significant service disruption and failure to return to business as normal, within required timescales.	Edgar, Stewart	Moderate 12	Moderate 9	Moderate 9	Moderate 9	➔	
SR10.3	Implications of the Policing and Crime Bill impacting on the Fire & Rescue Service and County Council	Edgar, Stewart	High 15	?	High 15	High 15	➔	New high risk with the full implications being identified once the Policing and Crime Bill has completed Parliamentary process in January 2017.
Strategic Risk 11: Information Governance								
Ref.	Risk	Owner	Inherent Risk	Residual Risk Q1 16/17	Residual Risk Q2 16/17	Residual Risk Q3 16/17	Direction of Travel	Mitigating Actions for High or Changed Residual Risks
SR11.1	Failure to protect the confidentiality, integrity and availability of information resulting in inefficient/ineffective service delivery by the Council and its partners, service interruption, harm to individuals, reputational damage, legal action or fines	Burns, Jane	High 20	High 16	High 16	High 16	➔	New reporting system for information security breaches has lowered the threshold do that breaches which were considered minor are now investigated.
Strategic Risk 12: Climate Change								
Ref.	Risk	Owner	Inherent Risk	Residual Risk Q1 16/17	Residual Risk Q2 16/17	Residual Risk Q3 16/17	Direction of Travel	Mitigating Actions for High or Changed Residual Risks
SR12.1	Failure of the Council/Gloucestershire to adapt to a more volatile climate, with rising temperatures, continually high and increasing energy prices and the increasing need to reduce carbon emissions.	Riglar, Nigel	High 25	Moderate 10	Moderate 10	Moderate 10	➔	
Strategic Risk 13: Uncertainties arising from the UK leaving the EU (New Quarter 1 2016/17)								
Ref.	Risk	Owner	Inherent Risk	Residual Risk Q1 16/17	Residual Risk Q2 16/17	Residual Risk Q3 16/17	Direction of Travel	Mitigating Actions for High or Changed Residual Risks
SR13.1	Uncertainties arising from the UK leaving the EU with the possible impact on funding and policy change affecting Gloucestershire County Council and Local Government in general	Burns, Jane	High 25	Moderate 12	Moderate 12	Moderate 12	➔	
Strategic Risk 14: Community Infrastructure Levy								
Ref.	Risk	Owner	Inherent Risk	Residual Risk Q1 16/17	Residual Risk Q2 16/17	Residual Risk Q3 16/17	Direction of Travel	Mitigating Actions for High or Changed Residual Risks
SR14.1	Emergence of Community Infrastructure Levy (CIL)	Riglar, Nigel	High 20	High 15	High 15	High 15	➔	5 of the 6 District Councils are now actively progressing a CIL (the exception being the FoD). GCC officers continue to monitor progress and engage in every possible consultation opportunity.