



Agenda Item 2 (i)

Time: 10:00 am – 12:00 noon

Date: Thursday 9 July 2015

Venue: Members' Room

Notes of the meeting of Leadership Gloucestershire held on
26 March 2015

1. Welcome, introduction and apologies.

Name	Organisation	Substitute/Apologies
Cllr Mark Hawthorne (Chair)	Gloucestershire County Council	
Pete Bungard	Gloucestershire County Council	Apologies
Cllr Geoff Wheeler	Stroud District Council	Apologies
David Hagg	Stroud District Council	
Cllr Paul James	Gloucester City Council	
Martin Shields/Jon Bright	Gloucester City Council	Apologies
Cllr Christopher Hancock	Cotswold District Council	
David Neudegg	Cotswold District Council	
Cllr Patrick Molyneux	Forest of Dean District Council	
Peter Hibberd	Forest of Dean District Council	
Cllr Robert Vines	Tewkesbury Borough Council	Cllr Allen Keyte
Mike Dawson	Tewkesbury Borough Council	
Cllr Steve Jordan	Cheltenham Borough Council	
Andrew North	Cheltenham Borough Council	Apologies
Martin Surl	Gloucestershire Police & Crime Commissioner	
Suzette Davenport	Chief Constable, Gloucestershire Constabulary	
Dr. Helen Miller	Clinical Commissioning Group Chair, NHS Gloucestershire	
Mary Hutton	Accountable Officer NHS Gloucestershire	
Ellen Rule	Director of Transformation and Service Redesign, Clinical Commissioning Group NHS Gloucestershire	
Jane Burns	Gloucestershire County Council	
Nigel Riglar (Item 7a)	Gloucestershire County Council	
Linda Uren (Item 3-5)	Gloucestershire County Council	
Eugene O'Kane (Item 4)	Gloucestershire County Council	
Kirsty Pritchard (Item 5)	Gloucestershire County Council	
Vikki Walters (Item 5)	Gloucestershire County Council	
Ellen Sanders (Item 6)	Prospects	

2. Notes of the previous meeting held on 30 October 2014

The notes of the meeting held on 30 October 2014 were approved. All matters arising have been completed or are on the agenda.

3. What are our children telling us?

Kirsty Pritchard presented a summary from the most recent Online Pupil Survey. More than 23,000 children and young people aged 8-18 years took part. It is the biggest survey nationally. Schools really value the results because they can interrogate them at individual school level and they support information for Ofsted inspections.

The main themes are around health and wellbeing, safety, bullying, preparing for the future. The overall key messages were:

- less risky behaviour
- stability in reported healthy lifestyles behaviour
- minority with poor mental health
- issues for vulnerable groups
- lots of resilience factors

Kirsty was thanked for the presentation.

If you require further information email Kirsty Pritchard (Kirsty.pritchard@gloucestershire.gov.uk),

Link for presentation:

<http://www.gloucestershire.gov.uk/extra/CHttpHandler.ashx?id=63282&p=0>

4. Troubled Families

Eugene O’Kane, Programme Manager for the Families First programme gave a presentation on the success of the (Troubled Families) Families First programme. The programme aimed to work with 900 families to get children back into school, reduce youth crime and anti-social behaviour, and put adults on a path back to work. It also aimed to reduce the amount spent on public services.

Eugene explained that, as at February 2015, over 900 families had been engaged by intensive key workers, commissioned services or existing agencies. All had achieved outcomes. As a high performing area, Gloucestershire has entered the expanded programme early.

Based on the DCLG cost calculator, the average potential saving per family was £12,000, more than twice the average cost of the programme’s intervention.

The Gloucestershire scheme had had positive feedback from a peer challenge involving Surrey and Haringey councils.

Eugene explained that the positive difference was made through partnership working, managing data and key workers.

Feedback from members of Leadership Gloucestershire was positive, particularly in relation to partnership working and the 'key worker' model. Broader partner engagement e.g. GPs, mental health services was important for the expanded programme. It was also important to spread the messages about the success of the programme.

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<http://www.gloucestershire.gov.uk/extra/CHttpHandler.ashx?id=63282&p=0>

Agreed action

- (1) To produce a communications plan/key messages about the success of the programme and the differences it is making. **(Action: Eugene O'Kane).**

5. Employment for Vulnerable People

A few years ago, Gloucestershire had hardly any adults with learning disabilities in paid employment. Now it is one of the highest for counties. Vikki Walters and Ellen Saunders gave a presentation on the 'Employment for all' work, which is part of Building Better Lives.

Ellen described the "Work it Out Project" working with children in care and care leavers. It had created some innovative "pathways" to work e.g. traineeships and apprenticeships.

Vikki described the story so far on supported employment in Gloucestershire. As well as accepting paid jobs, there were also work clubs, social enterprises and changes in culture and beliefs.

Vikki and Ellen were keen to encourage other employers to talk to them about opportunities they could provide.

Members warmly welcomed the presentation and the team's enthusiasm and commitment. They asked about involvement of the LEP, where there was thought to be room for improvement.

Link for presentation:

<http://www.gloucestershire.gov.uk/extra/CHttpHandler.ashx?id=63282&p=0>

Agreed Actions

- (1) Vikki and Ellen to make contact with District Council Chief Executives to discuss opportunities to expand the programme. **(Action: Vikki/Ellen and Mike Dawson/David Hagg).**
- (2) David Hagg to feedback to the LEP. **(Action: David Hagg).**

6. Delivering the Vision for Prevention and Self-Care – Social Prescribing, Cultural Commissioning and our work with the Voluntary Sector.

There are a number of parallel pieces of work on 'active communities'. Mary Hutton introduced Ellen Rule, the CCG's Director of Transformation and

Service Redesign who explained the core elements of the work. There were four:

- communities strategy and enabling active communities
- healthy individuals programme and cultural commissioning
- social prescribing
- voluntary sector engagement

Gloucestershire had been selected as one of only two areas in England to pilot a structured framework for incorporating arts and culture into health and wellbeing services.

A new model of social prescribing was being piloted, with the intention of rolling out a common model. There was also a lot of work with the VCS Alliance, including the development of a “kite mark” for social prescribing.

In welcoming the comprehensive up-date, comments were made about some of the other strands, e.g. GCC’s Active Communities policy, arts and cultural policy, the Health and Wellbeing Board’s role, and the merits/risks of the proposed kite mark. The trick was not to make it onerous for very small VCS groups and organisations.

Agreed Actions:

- (1) To develop an appropriate mechanism/structure to help to join up the strands of community capacity building through the Health and Wellbeing Board. **(Action: Mary Hutton).**

7 Progress Reports and up-dates

(a) Devolution

Since the referendum on devolution in Scotland, the debate on devolution in England had gathered pace. The Gloucestershire Economic Growth Joint Committee had considered a report prepared by Shared Intelligence. During the debate it became clear that a wider discussion was needed. With the General Election approaching, it was not clear how devolution will advance. It was felt that Gloucestershire would need to establish its position by the summer. A process for agreeing the way forward and timescale was discussed.

A number of comments were made, including wider public sector interest in a debate, whether Gloucestershire should work with others, the “vision”, Leadership Gloucestershire’s role, the uncertainty created by the General Election, the relationship with the LEP, avoiding any “unitary” structures debate, integration between health and social care and devolved powers from Central Government.

Agreed Actions:

- (1) To hold a debate in early June for all leaders of partner organisations with the intention of coming to a collective view by the summer.
Action: Mike Dawson and David Hagg.

NB: If a collective view is not feasible, organisations may take their own position.

(b) Service Transformation for Gloucestershire

Mary Hutton briefly summarised the up-date on the work programme of the Gloucestershire Strategic Forum.

(c) Gloucestershire Health and Wellbeing Board up-date

Helen Miller briefly summarised the recent meetings. The Better Care Fund had now been agreed, as had the Domestic Abuse and Sexual Violence Commissioning Strategy. Conversations continue about the engagement of providers. A review of the Board may be necessary.

(d) National Security Issues

The Chief Constable gave an up-date on latest national security issues and alert levels. The Local Resilience Forum is the main point of contact for communications.

(e) Data Sharing Challenges

The Chief Constable made a plea for closer working on data protection issues, in the context of child sexual exploitation in particular.

The work would be taken forward through the MASH (Multi-Agency Safeguarding Hub).

Agreed action:

- (1) A report will be prepared for a future meeting. **(Action: Suzette Davenport).**

(f) Progress and Review of Property Assets in Public Ownership

Geoff Wheeler had requested a discussion. The One Gloucestershire Estates Group was established in early 2011. Its main aim was to deliver efficiency savings through sharing property assets and specialist estate services. Whilst a huge amount of work had been done, it was agreed that a written up-date would be helpful.

Agreed action:

- (1) The One Gloucestershire Estates Group be asked to produce a report to be circulated outside of the meeting. **(Action: Jane Burns via Neil Corbett)**

8. Date of next meeting

Thursday 9 July 2015 at 10.00 am.