



**Agenda Item 2 (i)**

Time: 10:00 am – 12:00 noon

Date: Thursday 26 March 2015

Notes of the meeting of Leadership Gloucestershire held on  
30 October 2014

**1. Welcome, introduction and apologies.**

Name	Organisation	Substitute/Apologies
Cllr Mark Hawthorne (Chair)	Gloucestershire County Council	
Pete Bungard	Gloucestershire County Council	
Cllr Geoff Wheeler	Stroud District Council	
David Hagg	Stroud District Council	
Cllr Paul James	Gloucester City Council	
Martin Shields/Jon Bright	Gloucester City Council	Apologies
Cllr Christopher Hancock	Cotswold District Council	
David Neudegg	Cotswold District Council	Apologies
Cllr Patrick Molyneux	Forest of Dean District Council	
Peter Hibberd	Forest of Dean District Council	
Cllr Robert Vines	Tewkesbury Borough Council	
Mike Dawson	Tewkesbury Borough Council	
Cllr Steve Jordan	Cheltenham Borough Council	
Andrew North	Cheltenham Borough Council	
Martin Surl	Gloucestershire Police & Crime Commissioner	Paul Trott Chief Executive
Suzette Davenport	Chief Constable, Gloucestershire Constabulary	
Dr. Helen Miller	Clinical Commissioning Group Chair, NHS Gloucestershire	Apologies
Mary Hutton	Accountable Officer NHS Gloucestershire	
Diane Savory	Gloucestershire LEP	Apologies
David Owen	Gloucestershire First	Apologies
Jane Burns	Gloucestershire County Council	
Simon Excell	Gloucestershire County Council	Item 4

**2. Notes of the previous meeting held on 19 June 2014**

The notes of the meeting held on 19 June 2014 were approved.

In terms of matters arising:

- Suggestion that CSPIG should report to the new Economic Growth Joint Committee rather than Leadership Gloucestershire. Agreed.

- Outcome from Community Engagement meeting will be reported back under items 6 and 7.
- Domestic Homicide Review – a more detailed report back on what action is being taken to be circulated. **(Action: Jane Burns)**.

### 3. **GCC Meeting the Challenge – together we can**

Pete Bungard gave a presentation on the County Council's emerging strategy for the next few years. (Copy of slides attached).

The context is a funding gap of approximately £75m million over a three year period. This is a combination of anticipated grant/central government funding reductions and new pressures, including demographic growth. GCC is building in its initial Meeting the Challenge Strategy which focussed on efficiencies and "supply side" reductions. The difference with the new strategy was a recognition of the need for demand management. This included diverting potential service users away from Council interventions.

GCC had conducted a major public engagement exercise which had given very strong support for the direction of travel.

The mandate is being translated into a number of policies to sit alongside a new draft Council Strategy. The policies included Active Individuals and Active Communities. The next phase of engagement and consultation was taking place. Partners' views were very much welcomed.

Discussions focussed on the inter-dependencies/inter-relationships between the County Council's proposals and those of other public sector partners. There were concerns around the risk of cost shunting, the need for different approaches in different areas, misaligned timescales and the potential to overload/confuse community groups and the public.

A suggestion was made around the potential to invest in community capacity building and help secure demand management savings. Those agencies spending money are not necessarily those who would benefit from savings in the system. Reference was made to the total public sector spend and whether we could look more creatively and collectively at the challenges everyone faced.

Mark Hawthorne reported that a number of councils had taken up his invitation to discuss MTC in more detail. He extended the invitation to all Leadership Gloucestershire partners.

Agreed actions:

- (1) LG members to consider whether they would like to invite GCC to discuss the Meeting the Challenge proposals in more details. **(Action: All)**.
- (2) GCC to consider the opportunities for investment in the system in order to release savings. **(Action: Jane Burns)**.

#### 4. Gloucestershire Local Growth Deal – a comparison with other LEPs

Mark Hawthorne had commissioned an independent report from Shared Intelligence about the success of Gloucestershire's Growth Deal compared to other LEPs.

Simon Excell, Lead Commissioner Strategic Infrastructure from the County Council, summarised the report and the issues raised. Gloucestershire LEP is the fifth smallest in terms of resources and mid-range in terms of population.

Gloucestershire had secured a high per capita allocation for 2015/16, although the figure is marginally below average. Gloucestershire's "ask" was close to the amount awarded, unlike most other LEPs who received considerably less than they bid for. Gloucestershire's LEP is in the stronger category group with "shovel-ready" schemes approved for 2015/16.

The overall view was that Gloucestershire had performed well and determined its own local proprieties. The report itself provided useful assurance. The next round of funding was imminent – an issue which would be picked up at the next meeting of the Economic Growth Joint Committee on 31 October.

A question was raised about scrutiny of the report. This would be referred to the new Economic Growth Joint Scrutiny Committee.

##### **Agreed actions:**

- (1) To refer the Shared Intelligence report to the Economic Growth Joint Scrutiny Committee. **(Action: Jane Burns).**
- (2) The list of schemes for the next round of bids will be circulated with the notes. **(Action: Simon Excell).**

#### 5. Devolution and Co-operation

Paul James introduced the item which was prompted by a motion from the Labour Group on Gloucester City Council. He had been asked to talk to other local authorities about the benefits of and prospects for devolution within England, following the outcome of the Scottish Referendum.

A number of briefing papers have been produced including one by the Local Government Association.

<http://www.local.gov.uk/documents/10180/5533246/LGA+briefing+14+October+2014+UK+devolution.pdf/ac52c0df-fdf9-429d-986f-e6915bc35f7d>

Discussion centred on the importance of focusing outside of main cities and regions. Gloucestershire had the benefit of co-terminosity with health, police, VCS, LEP and local government. Three suggestions were made about potential areas for further discussion – planning, Social Impact Bonds and skills. There was some interest in developing a proposition around skills and young people, possibly to submit as a pilot in due course. The DWP had already said they were interested in working differently. These would be pursued outside of the meeting.

Agreed actions:

- (1) To commissioning work on a proposals around skills.  
**(Action: Jane Burns).**

**6. Managing Demand – working with Communities and  
7. Feedback from recent Health and Wellbeing Boards.**

Items 6 and 7 were taken together.

Mary Hutton reported back from recent Health and Wellbeing Boards. Facilitated Board development around systems leadership is continuing, with a focus on two local areas. The Joint Health and Wellbeing Strategy is being taken forward through five key activities, each with a Board lead. Discussions continued on the Better Care Fund Submission. Mentoring support had been provided to improve the “story”. The Local Area Team had now merged with Thames Valley. The decision seemed at odds with the concept of local areas!

Mary introduced a report on “Enabling Active Communities”. This had been considered and endorsed by the Health and Wellbeing Board on 29 October. The report provided an overview of work that had been undertaken to explore how the Gloucestershire Health and Social Care Community can enable active communities so that they can become stronger and more sustainable; and in turn improve the health and wellbeing of local people,. The proposed approach had been informed by discussion held across GCCG, GCC and partners. In parallel, flowing from its Meeting the Challenge work, GCC has been working to clarify its own thinking about community capacity building and people accessing information, advice, guidance and services. This has resulted in two initial draft papers for further engagement entitled “Active Communities” and “Active Individuals”.

The purpose of bringing the report to Leadership Gloucestershire was to extend the conversation to a wider group of partners, and to establish whether there was an appetite to work together on this.

Mary described in more details the approach outlined in the paper. This included the shared vision, the ambition, the starting point, Asset Based Community Development (ABCD), developing local solutions, creating a knowledgeable community, creating a culture of utilising opportunities and related work already underway. The Health and Wellbeing Board has agreed to set up a working group to take the thinking forward.

The discussion recognised the complexity of the issue. It covered a number of different perspectives and aspects of community capacity building and engagement. It was strongly recognised that “one-size fits all” is not appropriate in such a diverse county. There was support for more work on developing a proposition(s) which could then be considered by the group.

Agreed actions:

- (1) All to consider appropriate representation on the working group to be established by the Health and Wellbeing Board. **(Action: All).**

- (2) A further report be brought to the next meeting. **(Action Mary Hutton and Mike Dawson)**

**8. Date of next meeting**

Agreed on 26 March 2015 at 10.00 am in Shire Hall.

An alternative date be found for the Joint Commissioning Partnership Executive meeting scheduled for the same date. **(Action: Jane Burns).**