



Agenda Item 2
Leadership Gloucestershire
2.30 pm – 4.30 pm, Thursday 22 March 2012
Members' Room, Shire Hall

Notes of the meeting of Leadership Gloucestershire held on 8 December 2011

1. Welcome, introduction and apologies.

Name	Organisation	Substitute
Cllr Mark Hawthorne (Chair)	Gloucestershire County Council	
Cllr Carole Topple	Cotswold District Council	
Cllr Frances Roden	Stroud District Council	Cllr Keith Pearson
Cllr Rob Garnham	Gloucestershire Police Authority	
Cllr Paul James	Gloucester City Council	
Cllr Patrick Molyneux	Forest of Dean District Council	Apologies
Cllr Robert Vines	Tewkesbury Borough Council	
Cllr Steve Jordan	Cheltenham Borough Council	
Dr. Helen Miller	Clinical Commissioning Group Chair, NHS Gloucestershire	Apologies
Jan Stubbings	Gloucestershire NHS	Shona Arora
Chief Executive Advisers		
Pete Bungard	Gloucestershire County Council	
Mike Dawson	Tewkesbury Borough Council	
Secretariat		
Jane Burns	Gloucestershire County Council	
Visitors		
David Hagg	Stroud District Council	
Jo Jordan	Stroud District Council	
Nigel Riglar	Gloucestershire County Council	

2. Notes of the meeting held on 10 November 2011

Agreed, subject to the following clarification.

The Gloucestershire One Estates Task Group was asked for advice on two issues: a shared property service and the Leaner and Greener II publication.

Other matters arising and follow-up actions were recorded on the separate sheet.

The following additional points were made.

- **New Police and Crime Panel** – Carol Topple queried the decision about non-executive councillors. It was confirmed that the legislation allowed for any elected councillors to be members of the Panel. The advice of the Police Authority’s Governance Transition Board, the County Council’s Constitution Committee and the Community Safety Security Committee (which includes representatives from all district councillors) was that non-executive councillors should be nominated. This advice had been endorsed by Leadership Gloucestershire.
- **Local Authority Mortgage Support Scheme** - conversations had been pursued with those interested.

3. **Older People in Stroud – Total Place Project Evaluation**

Pete Bungard introduced the item. He is the Programme Sponsor for Total Place.

This project was jointly sponsored by David Hagg, Chief Executive, Stroud District Council and Shona Arora, Joint Director of Public Health for Gloucestershire. Joanne Jordan, Strategic Head of Customer Services, Stroud District Council was the Project Manager.

Pete explained the context for the project – a growing older population and a cash freeze for health and social care. The Project was looking at ways to provide community-based support and to keep people out of acute services for longer.

David Hagg summarised the findings of the project in terms of the importance of the role of “Local Area Co-ordinators” (LAC), customer focus and prevention/early intervention. Joanne Jordan explained that the project had been running for 12 months and had included contributions from many organisations. The biggest issue facing older people is social isolation. The LAC appointed to the project was a senior social worker who already knows the system and had well established local relationships. He worked for 10 weeks part-time linking with community activists.

Leadership Gloucestershire watched two DVDs summarising the lessons learned and showing of how public agencies can make life challenging for older people who become vulnerable, for example, after illness.

Leadership Gloucestershire welcomed the findings from the project and were enthusiastic to see the good work continue in Stroud or anywhere else ready to work in this way. They were keen to see some further work on a set of principles or a model which also took on board the learning from the Total Place pilot on vulnerable families. The concept of working with “householders” was supported.

Agreed actions

- To commission the Total Place Programme Board (and others who wanted to work with them) to develop an implementation/communications plan. **(Action: Pete Bungard)**

- To encourage roll-out and mainstreaming as appropriate; bringing back any obstacles or barriers. **(Action: Pete Bungard)**

4. Driving Growth

- (i) **Delivering Economic Development outcomes in Gloucestershire** – Nigel Riglar presented his report on the recommendations from the recent review of how the County Council supports economic development activity across the county and, specifically, the nature of GCC's relationship with GFirst. He explained that "GFirst" is used interchangeably for the Gloucestershire Development Company and the Local Enterprise Partnership. The report had been shared with GFirst and a response was awaited. The County Council was minded to change some of the governance arrangements to build in sufficient checks and balances and to avoid conflicts of interest between commissioning and delivery.

Steve Jordan is the Leadership Gloucestershire representative on the GFirst Board. He declared an interest. He announced that the Board had discussed the report. They felt that there were a number of inaccuracies. They were not convinced about the need to split the roles. The business representatives were enthusiastic about the LEP and it was still early days.

Other members welcomed the report and encouraged sensible conversations about the best way forward. There had been concerns about communication and engagement with local authorities. It was felt that the relationship with Leadership Gloucestershire should also be strengthened.

Agreed actions:

- To continue discussions with GFirst and to bring an up-date in the new year. **(Action: Nigel Riglar).**

The following amendment was agreed at the informal meeting of Leadership Gloucestershire on 19 January 2012.

"Steve Jordan is the Leadership Gloucestershire representative on the GFirst Board and as such he declared a personal interest. He had received the full report as a member of the Board. There were concerns about a number of inaccuracies. While the issue of potential conflict of interest was a genuine one, he was not convinced that the solution was to have completely separate boards for the LEP and GFirst. The business representatives were enthusiastic about the LEP and a fundamental change to the structure so soon would risk losing that."

- (ii) **Growing Places Fund** – Nigel Riglar tabled an up-date on the Government's recent announcement that Gloucestershire's allocation was £5,638,139. This is subject to the satisfactory completion of a pre-qualification assurance review process by 20 December 2011. The assurance review should also confirm the lead accountable body for the funding. The Board was also asked to consider the option to sub-

contract to the Homes and Communities Agency which could draw down their funding for stalled developments.

Agreed actions:

- (1) Leadership Gloucestershire to be the oversight body for the Growing Places Fund and the route for formal endorsement of spending decisions. **(Action: Nigel Riglar)**
 - (2) Local authorities to offer expertise on an investment panel, particularly in terms of the practicality of delivering schemes. **(Action: Nigel Riglar).**
 - (3) Further discussions take place outside of the meeting to agree which local authority will be the accountable body. **(Action: Pete Bungard/District Chief Executives).**
- (iii) Broadband** – Pete Bungard gave an up-date on the project to deliver improved broadband access and speeds. The County Council would be investing £7.5m to match fund the government grant. The package of funding would allow near 100% coverage of Gloucestershire of 2 mbps and 86%+ superfast broadband. He invited others to consider an investment.

Agreed actions:

- (1) A written proposal to be prepared authorising the options and clauses for investment for members of Leadership Gloucestershire. **(Action: Nigel Riglar).**

5. Gloucestershire Armed Forces Community Covenant

Nigel Riglar introduced his up-date which set out progress since the last meeting. He drew attention to Table 1 which invited likely signatories to the covenant to provide specific details of what they would like to see included. The deadline is 6 January 2012.

Nigel also proposed governance arrangements to manage potential MoD grant fund. This would be a 'virtual' arrangement.

Agreed actions:

- (1) All to provide details of commitments and lead contacts by 6 January 2012. **(Action: All to contact Heiki Fanelisa, telephone 01452 427522) or email heike.fanelisa@gloucestershire.gov.uk**
- (2) Gloucestershire County Council to provide administrative support for the governance arrangements for MoD grant funding. **(Action: Nigel Riglar).**

6. Progress reports

- (a) Countywide Strategic Planning Issues Group – covered under Item 4 above.
- (b) Assets Task and Finish Group – Steve Jordan reported back on two developments:
 - (i) a positive meeting about the strategic review of a shared property service. This work would be developed further through a facilitated discussion with GCC's external advisers.
 - (ii) The operational group is identifying current activities and priorities (which is attached to these notes).

There has been a delay in developing the frame work for photovoltaics.

(c) Shared Services

Jane Burns reported that she had contacted two external organisations to come to the next meeting. Their brief was to set out their views on what could be achieved through better working together. Both have a 45 minute session with input, challenge and discussion. These will be "no-fee/no commitment" sessions.

Agreed action:

To invite deputies and Chief Executives to attend the next meeting.
(Action: Jane Burns).

(d) GSSJC

Carole Tople reported back from the recent meeting. The Commission endorsed 3 priorities: - domestic abuse, ASBOs and hate crime.

7. Date of Next Meeting

Thursday 19 January 2012 – 3.00 pm – 5.00 pm – "Shared Services" special.

8. Key Messages

Total Place Project: Older People in Stroud

David Hagg, Shona Arora and Joanne Jordan were thanked for their informative presentation. Leadership Gloucestershire welcomed the findings from the project and the "read across" to the Vulnerable Families in Gloucester City project. They have commissioned the Total Place Programme Board to develop an implementation/communication plan and encourage the work to be mainstreamed where possible.

Driving Growth

Leadership Gloucestershire discussed how best to drive economic growth locally. This included further discussions with GFirst and the LEP; maximising the impact of the Growing Places Fund and investing in the roll-out of broadband and superfast broadband. They re-affirmed their commitment to steer economic development activities across the county.

Shared Services

Leadership Gloucestershire would like to extend an invitation to their deputies and chief executives to attend the next meeting on shared services. It would include external input and challenge.