



**Notes of the meeting of Leadership Gloucestershire held on  
 20 December 2012**

**1. Welcome, introduction and apologies.**

<b>Name</b>	<b>Organisation</b>	<b>Substitute</b>
Cllr Mark Hawthorne (Chair)	Gloucestershire County Council	
Cllr Carole Topple	Cotswold District Council	Apologies
Cllr Geoff Wheeler	Stroud District Council	
Cllr Paul James	Gloucester City Council	
Cllr Patrick Molyneux	Forest of Dean District Council	
Cllr Robert Vines	Tewkesbury Borough Council	
Cllr Steve Jordan	Cheltenham Borough Council	
Martin Surl	Gloucestershire Police & Crime Commissioner	
Dr. Helen Miller	Clinical Commissioning Group Chair, NHS Gloucestershire	
Jan Stubbings	NHS Gloucestershire	Nuala Ring
<b>Chief Executive Advisers</b>		
Pete Bungard	Gloucestershire County Council	
Mike Dawson	Tewkesbury Borough Council	
<b>Secretariat</b>		
Jane Burns	Gloucestershire County Council	
<b>Visitors</b>		
Peter Hibberd	Forest of Dean District Council	
Nigel Riglar	Gloucestershire County Council	

**2. Notes of the previous meeting held on 1 November 2012**

The notes of the meeting held on 1 November 2012 were approved subject to an amendment to Item 7: The Police and Crime Commissioner to be invited to be a member of the Health and Wellbeing Board. (Action: Mark Hawthorne instead of Helen Miller).

All matters arising had been pursued or were reported back elsewhere on the agenda.

**3. Health and Wellbeing**

Dr. Helen Miller, Chair of the Clinical Commissioning Group Gloucestershire, (CCG), gave a presentation on the Group's journey to being formally established by 1 April 2013.

Key points from the presentation included:

- a single CCG for the county with a strong locality focus
- a member organisation for 85 GP practices, all of whom have signed up
- agreed constitution which had been externally validated
- a strong clinical programme approach
- huge achievement to have drafted and launched for consultation two important documents : the Health and Wellbeing Strategy and Your Health, Your Care
- fully authorised with two development needs
- strong governing body which includes clinicians and lay people
- clear challenges are: ageing population, health inequalities; pockets of poverty, increasing numbers of people living with long term conditions and variation in health outcomes – all influenced by a strong Joint Strategic Needs Assessment
- strong financial legacy from the PCT
- clear approach to QIPP (performance framework) Quarterly Innovation, Productivity and Prevention.
- clear goals for 2013/14
- areas for development include building a truly membership driven commissioning organisation; continuing to develop strategic plans; embedding the clinical approach as the driver for all clinical commissioning and ensuring QIPP delivery

The Chairman thanked Helen for her presentation and all that she had personally done to help establish the CCG. Members were particularly pleased to hear about the good level of engagement of GPs.

#### **4. Shared Services**

##### **(a) Joint Waste Committee**

Peter Hibberd, Chair of the Waste Programme Board, gave an up-date in respect of the emerging Joint Waste Committee.

Waste collection and disposal responsibilities are split between the district and county councils. Discussions about shared services began in 2007 with the Joint Improvement Board.

DEFRA have injected funding to support joint working which was originally with all seven councils. The Joint Waste Committee will comprise the County Council, Cheltenham Borough, Cotswolds and the Forest of Dean District Councils. Tewkesbury are still considering their position. Gloucester City and Stroud District may join at a later stage.

Peter described the key learning points as:

- strong political buy-in
- go at the pace of the slowest
- go with a partnership of the willing
- an act of faith was required for the decision to sign-up to the Joint Waste Committee
- start small and grow with success.

Discussion focused on the importance of recognising the different needs of each local authority, the importance of waste services to the public and the need to retain close identification with each council.

Whilst the savings may have already been taken, due to other financial pressures, there are improvements in services and resilience as a result of the joint work. The progress made and the learning points were acknowledged.

**(b) Shared Regulatory Services**

Information had been circulated on the Worcestershire shared service for issues relating to Trading Standards, Environmental Health and Licensing.

Oxfordshire councils had also considered a shared service for these functions. They had concluded that the potential savings did not warrant the investment of time and resources.

Gloucestershire councils had last considered this issue in 2007/08. There was some interest in reconsidering, possibly in terms of a small pilot. Cheltenham, Forest of Dean and the Police would be interested in pursuing a conversation.

**(Action: Mike Dawson to convene a discussion and report back to the March meeting).**

**5. Economic Growth Up-date**

Nigel Riglar presented a report on a number of economic growth projects, including: Gloucestershire Infrastructure Investment Fund, Major Transport Funding, Next Generation Broadband, Junction 10 M5, A417 'missing link'; and the recent "No Stone Unturned" report by Lord Hestletine.

On the local Transport Body, the intention was to keep it as small as possible. The suggestion was 2 representatives from the Local Transport Authority (GCC), 1 from the LEP and 1 from Leadership Gloucestershire. It would be important to get a good geographical spread through the appointed elected members. The Chairman suggested that Leadership Gloucestershire could have a broader consultative role. This was welcomed.

Conversations are continuing with the LEP Leadership to redefine roles and relationships.

The Borders Broadband contract has now been signed. Further work is being done to produce a communications strategy to help inform and manage residents' expectations of the roll out. This will be brought back to Leadership Gloucestershire in January. **(Action: Nigel Riglar).**

A417 – the Highways Agency had announced a pilot project at the Air Balloon junction to address traffic flows and air quality. Communication with the affected local authorities had arrived late. Further communication is expected.

## 6. Progress Reports

### (a) Asset Management Task and Finish Group

Steve Jordan reported that he had hoped to table a list of successful schemes. This is attached to the minutes. Work is being done on the Community Right to Bid to ensure that efforts are co-ordinated where this makes sense.

**(Action: Steve Jordan and Mike Dawson to report back on the approach to the Community Right to Bid).**

### (b) Countywide Strategic Planning Issues Group

Paul James reported that the Group had met on 19 December. David Owen had presented the LEP Growth Plan. The discussions focussed on the links with the core strategies.

Discussions have also continued on the possibility of developing a county-wide regeneration function. The County Council had pledged £50k for 2 years, subject to two or more district/borough councils signing up. It was proving difficult to identify the cash. Chris Oldershaw would be meeting with local authorities in the New Year.

There was some progress with the discussions on better co-ordination of economic development functions.

## 7. Future of Public Services Employment Partnership (PSEP)

Nuala Ring reported the imminent ending of the PSEP funding stream and the consequent structured closedown of the Partnership. PSEP Members had agreed to continue to meet as a task and finish group so that the Website and Twitter account could continue to be used. Noted.

## 8. Financial Settlements and Funding Implications

The headlines were briefly discussed.

## 9. Date of Next Meeting

Thursday 24 January 2013 9.00 am – 11 am, Members Room, Shire Hall.  
Please note earlier time.

## Key Messages

- **Health and Wellbeing** – Leadership Gloucestershire was pleased to hear about the progress being made in establishing the new Clinical Commissioning Group for Gloucestershire. Dr. Helen Miller, the chair of the CCG, gave a frank account of the issues and challenges ahead.

- **Shared Services** – Leadership Gloucestershire considered a further case study on the Joint Waste Committee. They also reflected on the key lessons learned, which are similar to those from other projects.
- **Economic Growth** – Leadership Gloucestershire took particular interest in the Borders Broadband project and welcomed a consultative role in terms of the new Local Transport Body.

The meeting ended at 11.55 am.