

Project Information										Financial Data										Operational Data										Compliance & Notes																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
Project ID	Project Name	Location	Start Date	End Date	Status	Manager	Owner	Contract No.	Contract Value	Budget	Actual Cost	Variance	Progress %	Completion Date	Quality Score	Safety Incidents	Environmental Incidents	Community Complaints	Regulatory Violations	Notes	Project ID	Project Name	Location	Start Date	End Date	Status	Manager	Owner	Contract No.	Contract Value	Budget	Actual Cost	Variance	Progress %	Completion Date	Quality Score	Safety Incidents	Environmental Incidents	Community Complaints	Regulatory Violations	Notes																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																									
001	Highway 101 Expansion	San Francisco, CA	2018-01-01	2020-12-31	Completed	John Doe	State of CA	101-2018-001	\$120,000,000	\$120,000,000	\$118,500,000	\$1,500,000	100%	2020-12-31	95	0	0	0	0	Project completed ahead of schedule.	002	San Francisco Water Treatment Plant Upgrade	San Francisco, CA	2019-03-01	2021-06-30	In Progress	Jane Smith	City of SF	102-2019-002	\$85,000,000	\$85,000,000	\$82,000,000	\$3,000,000	75%	2021-06-30	92	1	0	0	0	Minor safety incident during construction.	003	Los Angeles International Airport Terminal 4	Los Angeles, CA	2017-06-01	2022-03-31	On Hold	Mike Johnson	Federal Aviation	103-2017-003	\$250,000,000	\$250,000,000	\$245,000,000	\$5,000,000	40%	2022-03-31	88	2	1	0	0	Project on hold due to funding issues.	004	San Diego Convention Center Renovation	San Diego, CA	2018-09-01	2020-09-30	Completed	Sarah Lee	City of SD	104-2018-004	\$60,000,000	\$60,000,000	\$59,000,000	\$1,000,000	100%	2020-09-30	96	0	0	0	0	Project completed on time and within budget.	005	San Jose Airport Expansion	San Jose, CA	2019-01-01	2021-12-31	In Progress	David Kim	City of SJ	105-2019-005	\$90,000,000	\$90,000,000	\$88,000,000	\$2,000,000	80%	2021-12-31	90	0	0	0	0	Project progressing well.	006	San Francisco Bay Area Water Treatment Plant	San Francisco Bay Area, CA	2017-01-01	2020-12-31	Completed	Emily White	State of CA	106-2017-006	\$150,000,000	\$150,000,000	\$148,000,000	\$2,000,000	100%	2020-12-31	94	0	0	0	0	Project completed successfully.	007	Los Angeles Harbor Water Treatment Plant	Los Angeles Harbor, CA	2018-03-01	2021-03-31	In Progress	Robert Brown	City of LA	107-2018-007	\$70,000,000	\$70,000,000	\$68,000,000	\$2,000,000	60%	2021-03-31	91	0	0	0	0	Project on track.	008	San Diego International Airport Terminal 3	San Diego, CA	2019-06-01	2022-06-30	On Hold	Lisa Green	Federal Aviation	108-2019-008	\$180,000,000	\$180,000,000	\$175,000,000	\$5,000,000	30%	2022-06-30	85	1	0	0	0	Project on hold.	009	San Jose Airport Expansion Phase 2	San Jose, CA	2020-01-01	2022-12-31	In Progress	Kevin Black	City of SJ	109-2020-009	\$110,000,000	\$110,000,000	\$108,000,000	\$2,000,000	50%	2022-12-31	89	0	0	0	0	Project progressing.	010	San Francisco Bay Area Water Treatment Plant Phase 2	San Francisco Bay Area, CA	2020-03-01	2023-03-31	In Progress	Alice Red	State of CA	110-2020-010	\$160,000,000	\$160,000,000	\$158,000,000	\$2,000,000	45%	2023-03-31	93	0	0	0	0	Project on track.	011	Los Angeles Harbor Water Treatment Plant Phase 2	Los Angeles Harbor, CA	2020-06-01	2023-06-30	In Progress	Chris Blue	City of LA	111-2020-011	\$75,000,000	\$75,000,000	\$73,000,000	\$2,000,000	55%	2023-06-30	90	0	0	0	0	Project on track.	012	San Diego International Airport Terminal 3 Phase 2	San Diego, CA	2020-09-01	2023-09-30	In Progress	Pat Green	Federal Aviation	112-2020-012	\$190,000,000	\$190,000,000	\$188,000,000	\$2,000,000	40%	2023-09-30	87	1	0	0	0	Project on track.	013	San Jose Airport Expansion Phase 2	San Jose, CA	2021-01-01	2023-12-31	In Progress	Mark Black	City of SJ	113-2021-013	\$115,000,000	\$115,000,000	\$113,000,000	\$2,000,000	50%	2023-12-31	89	0	0	0	0	Project on track.	014	San Francisco Bay Area Water Treatment Plant Phase 2	San Francisco Bay Area, CA	2021-03-01	2024-03-31	In Progress	Emily Red	State of CA	114-2021-014	\$165,000,000	\$165,000,000	\$163,000,000	\$2,000,000	45%	2024-03-31	93	0	0	0	0	Project on track.	015	Los Angeles Harbor Water Treatment Plant Phase 2	Los Angeles Harbor, CA	2021-06-01	2024-06-30	In Progress	Chris Blue	City of LA	115-2021-015	\$78,000,000	\$78,000,000	\$76,000,000	\$2,000,000	55%	2024-06-30	90	0	0	0	0	Project on track.	016	San Diego International Airport Terminal 3 Phase 2	San Diego, CA	2021-09-01	2024-09-30	In Progress	Pat Green	Federal Aviation	116-2021-016	\$195,000,000	\$195,000,000	\$193,000,000	\$2,000,000	40%	2024-09-30	87	1	0	0	0	Project on track.	017	San Jose Airport Expansion Phase 2	San Jose, CA	2022-01-01	2024-12-31	In Progress	Mark Black	City of SJ	117-2022-017	\$118,000,000	\$118,000,000	\$116,000,000	\$2,000,000	50%	2024-12-31	89	0	0	0	0	Project on track.	018	San Francisco Bay Area Water Treatment Plant Phase 2	San Francisco Bay Area, CA	2022-03-01	2025-03-31	In Progress	Emily Red	State of CA	118-2022-018	\$168,000,000	\$168,000,000	\$166,000,000	\$2,000,000	45%	2025-03-31	93	0	0	0	0	Project on track.	019	Los Angeles Harbor Water Treatment Plant Phase 2	Los Angeles Harbor, CA	2022-06-01	2025-06-30	In Progress	Chris Blue	City of LA	119-2022-019	\$80,000,000	\$80,000,000	\$78,000,000	\$2,000,000	55%	2025-06-30	90	0	0	0	0	Project on track.	020	San Diego International Airport Terminal 3 Phase 2	San Diego, CA	2022-09-01	2025-09-30	In Progress	Pat Green	Federal Aviation	120-2022-020	\$200,000,000	\$200,000,000	\$198,000,000	\$2,000,000	40%	2025-09-30	87	1	0	0	0	Project on track.	021	San Jose Airport Expansion Phase 2	San Jose, CA	2023-01-01	2025-12-31	In Progress	Mark Black	City of SJ	121-2023-021	\$120,000,000	\$120,000,000	\$118,000,000	\$2,000,000	50%	2025-12-31	89	0	0	0	0	Project on track.	022	San Francisco Bay Area Water Treatment Plant Phase 2	San Francisco Bay Area, CA	2023-03-01	2026-03-31	In Progress	Emily Red	State of CA	122-2023-022	\$170,000,000	\$170,000,000	\$168,000,000	\$2,000,000	45%	2026-03-31	93	0	0	0	0	Project on track.	023	Los Angeles Harbor Water Treatment Plant Phase 2	Los Angeles Harbor, CA	2023-06-01	2026-06-30	In Progress	Chris Blue	City of LA	123-2023-023	\$82,000,000	\$82,000,000	\$80,000,000	\$2,000,000	55%	2026-06-30	90	0	0	0	0	Project on track.	024	San Diego International Airport Terminal 3 Phase 2	San Diego, CA	2023-09-01	2026-09-30	In Progress	Pat Green	Federal Aviation	124-2023-024	\$205,000,000	\$205,000,000	\$203,000,000	\$2,000,000	40%	2026-09-30	87	1	0	0	0	Project on track.	025	San Jose Airport Expansion Phase 2	San Jose, CA	2024-01-01	2026-12-31	In Progress	Mark Black	City of SJ	125-2024-025	\$122,000,000	\$122,000,000	\$120,000,000	\$2,000,000	50%	2026-12-31	89	0	0	0	0	Project on track.	026	San Francisco Bay Area Water Treatment Plant Phase 2	San Francisco Bay Area, CA	2024-03-01	2027-03-31	In Progress	Emily Red	State of CA	126-2024-026	\$172,000,000	\$172,000,000	\$170,000,000	\$2,000,000	45%	2027-03-31	93	0	0	0	0	Project on track.	027	Los Angeles Harbor Water Treatment Plant Phase 2	Los Angeles Harbor, CA	2024-06-01	2027-06-30	In Progress	Chris Blue	City of LA	127-2024-027	\$84,000,000	\$84,000,000	\$82,000,000	\$2,000,000	55%	2027-06-30	90	0	0	0	0	Project on track.	028	San Diego International Airport Terminal 3 Phase 2	San Diego, CA	2024-09-01	2027-09-30	In Progress	Pat Green	Federal Aviation	128-2024-028	\$210,000,000	\$210,000,000	\$208,000,000	\$2,000,000	40%	2027-09-30	87	1	0	0	0	Project on track.	029	San Jose Airport Expansion Phase 2	San Jose, CA	2025-01-01	2027-12-31	In Progress	Mark Black	City of SJ	129-2025-029	\$124,000,000	\$124,000,000	\$122,000,000	\$2,000,000	50%	2027-12-31	89	0	0	0	0	Project on track.	030	San Francisco Bay Area Water Treatment Plant Phase 2	San Francisco Bay Area, CA	2025-03-01	2028-03-31	In Progress	Emily Red	State of CA	130-2025-030	\$174,000,000	\$174,000,000	\$172,000,000	\$2,000,000	45%	2028-03-31	93	0	0	0	0	Project on track.	031	Los Angeles Harbor Water Treatment Plant Phase 2	Los Angeles Harbor, CA	2025-06-01	2028-06-30	In Progress	Chris Blue	City of LA	131-2025-031	\$86,000,000	\$86,000,000	\$84,000,000	\$2,000,000	55%	2028-06-30	90	0	0	0	0	Project on track.	032	San Diego International Airport Terminal 3 Phase 2	San Diego, CA	2025-09-01	2028-09-30	In Progress	Pat Green	Federal Aviation	132-2025-032	\$215,000,000	\$215,000,000	\$213,000,000	\$2,000,000	40%	2028-09-30	87	1	0	0	0	Project on track.	033	San Jose Airport Expansion Phase 2	San Jose, CA	2026-01-01	2028-12-31	In Progress	Mark Black	City of SJ	133-2026-033	\$126,000,000	\$126,000,000	\$124,000,000	\$2,000,000	50%	2028-12-31	89	0	0	0	0	Project on track.	034	San Francisco Bay Area Water Treatment Plant Phase 2	San Francisco Bay Area, CA	2026-03-01	2029-03-31	In Progress	Emily Red	State of CA	134-2026-034	\$176,000,000	\$176,000,000	\$174,000,000	\$2,000,000	45%	2029-03-31	93	0	0	0	0	Project on track.	035	Los Angeles Harbor Water Treatment Plant Phase 2	Los Angeles Harbor, CA	2026-06-01	2029-06-30	In Progress	Chris Blue	City of LA	135-2026-035	\$88,000,000	\$88,000,000	\$86,000,000	\$2,000,000	55%	2029-06-30	90	0	0	0	0	Project on track.	036	San Diego International Airport Terminal 3 Phase 2	San Diego, CA	2026-09-01	2029-09-30	In Progress	Pat Green	Federal Aviation	136-2026-036	\$220,000,000	\$220,000,000	\$218,000,000	\$2,000,000	40%	2029-09-30	87	1	0	0	0	Project on track.	037	San Jose Airport Expansion Phase 2	San Jose, CA	2027-01-01	2029-12-31	In Progress	Mark Black	City of SJ	137-2027-037	\$128,000,000	\$128,000,000	\$126,000,000	\$2,000,000	50%	2029-12-31	89	0	0	0	0	Project on track.	038	San Francisco Bay Area Water Treatment Plant Phase 2	San Francisco Bay Area, CA	2027-03-01	2030-03-31	In Progress	Emily Red	State of CA	138-2027-038	\$178,000,000	\$178,000,000	\$176,000,000	\$2,000,000	45%	2030-03-31	93	0	0	0	0	Project on track.	039	Los Angeles Harbor Water Treatment Plant Phase 2	Los Angeles Harbor, CA	2027-06-01	2030-06-30	In Progress	Chris Blue	City of LA	139-2027-039	\$90,000,000	\$90,000,000	\$88,000,000	\$2,000,000	55%	2030-06-30	90	0	0	0	0	Project on track.	040	San Diego International Airport Terminal 3 Phase 2	San Diego, CA	2027-09-01	2030-09-30	In Progress	Pat Green	Federal Aviation	140-2027-040	\$225,000,000	\$225,000,000	\$223,000,000	\$2,000,000	40%	2030-09-30	87	1	0	0	0	Project on track.	041	San Jose Airport Expansion Phase 2	San Jose, CA	2028-01-01	2030-12-31	In Progress	Mark Black	City of SJ	141-2028-041	\$130,000,000	\$130,000,000	\$128,000,000	\$2,000,000	50%	2030-12-31	89	0	0	0	0	Project on track.	042	San Francisco Bay Area Water Treatment Plant Phase 2	San Francisco Bay Area, CA	2028-03-01	2031-03-31	In Progress	Emily Red	State of CA	142-2028-042	\$180,000,000	\$180,000,000	\$178,000,000	\$2,000,000	45%	2031-03-31	93	0	0	0	0	Project on track.	043	Los Angeles Harbor Water Treatment Plant Phase 2	Los Angeles Harbor, CA	2028-06-01	2031-06-30	In Progress	Chris Blue	City of LA	143-2028-043	\$92,000,000	\$92,000,000	\$90,000,000	\$2,000,000	55%	2031-06-30	90	0	0	0	0	Project on track.	044	San Diego International Airport Terminal 3 Phase 2	San Diego, CA	2028-09-01	2031-09-30	In Progress	Pat Green	Federal Aviation	144-2028-044	\$230,000,000	\$230,000,000	\$228,000,000	\$2,000,000	40%	2031-09-30	87	1	0	0	0	Project on track.	045	San Jose Airport Expansion Phase 2	San Jose, CA	2029-01-01	2031-12-31	In Progress	Mark Black	City of SJ	145-2029-045	\$132,000,000	\$132,000,000	\$130,000,000	\$2,000,000	50%	2031-12-31	89	0	0	0	0	Project on track.	046	San Francisco Bay Area Water Treatment Plant Phase 2	San Francisco Bay Area, CA	2029-03-01	2032-03-31	In Progress	Emily Red	State of CA	146-2029-046	\$182,000,000	\$182,000,000	\$180,000,000	\$2,000,000	45%	2032-03-31	93	0	0	0	0	Project on track.	047	Los Angeles Harbor Water Treatment Plant Phase 2	Los Angeles Harbor, CA	2029-06-01	2032-06-30	In Progress	Chris Blue	City of LA	147-2029-047	\$94,000,000	\$94,000,000	\$92,000,000	\$2,000,000	55%	2032-06-30	90	0	0	0	0	Project on track.	048	San Diego International Airport Terminal 3 Phase 2	San Diego, CA	2029-09-01	2032-09-30	In Progress	Pat Green	Federal Aviation	148-2029-048	\$235,000,000	\$235,000,000	\$233,000,000	\$2,000,000	40%	2032-09-30	87	1	0	0	0	Project on track.	049	San Jose Airport Expansion Phase 2	San Jose, CA	2030-01-01	2032-12-31	In Progress	Mark Black	City of SJ	149-2030-049	\$134,000,000	\$134,000,000	\$132,000,000	\$2,000,000	50%	2032-12-31	89	0	0	0	0	Project on track.	050	San Francisco Bay Area Water Treatment Plant Phase 2	San Francisco Bay Area, CA	2030-03-01	2033-03-31	In Progress	Emily Red	State of CA	150-2030-050	\$184,000,000	\$184,000,000	\$182,000,000	\$2,000,000	45%	2033-03-31	93	0	0	0	0	Project on track.	051	Los Angeles Harbor Water Treatment Plant Phase 2	Los Angeles Harbor, CA	2030-06-01	2033-06-30	In Progress	Chris Blue	City of LA	151-2030-051	\$96,000,000	\$96,000,000	\$94,000,000	\$2,000,000	55%	2033-06-30	90	0	0	0	0	Project on track.	052	San Diego International Airport Terminal 3 Phase 2	San Diego, CA	2030-09-01	2033-09-30	In Progress	Pat Green	Federal Aviation	152-2030-052	\$240,000,000	\$240,000,000	\$238,000,000	\$2,000,000	40%	2033-09-30	87	1	0	0	0	Project on track.	053	San Jose Airport Expansion Phase 2	San Jose, CA	2031-01-01	2033-12-31	In Progress	Mark Black	City of SJ	153-2031-053	\$136,000,000	\$136,000,000	\$134,000,000	\$2,000,000	50%	2033-12-31

[illegible]

[illegible]